



School of Social & Political Sciences | Robert Owen Centre
for Educational Change

M.Phil/Ph.D (PUBLIC SERVICE LEADERSHIP)



This is an exciting new initiative based in the College of Social Sciences. It brings together What Works Scotland, Robert Owen Centre for Educational Change, Scottish Centre for Crime and Justice Research, Adam Smith Business School, School of Social and Political Sciences and Glasgow Centre for Population Health for an MPhil/PhD in Public Service Leadership aimed at senior public service leaders.

The research-based degree is designed to develop senior leaders' capacity for critical and analytical thinking, knowledge and understanding of the intersection between public service leadership and systemic reform of public services.

The degree aims to bring together practical knowledge and experience and embed them within the wider theoretical and methodological debates in the social sciences. Students can opt for either an M.Phil or PhD or can transfer from M.Phil to Ph.D, subject to progress should participants wish to extend their studies to doctoral level.



This programme draws on What Works Scotland's core principles including a commitment to supporting the rethinking roles and relationships within the system, blurring the boundaries between research, policy and practice, partnership working and co-production. Students will be encouraged to pull together a theory driven approach with an applied perspective to examine and explore the role of leadership in public service reform and leaders' roles in promoting a more equitable and socially just society.

Students will develop a piece of collaborative research of their own choice either based within their own professional setting or drawing on their own expertise and experience. It is expected that each study will make an original contribution to knowledge and be part of the ongoing Scottish Approach to public policy reform, research and practice.

Possible areas of research might include:

- System leadership and change;
- Governance, accountability, regulation & scrutiny;
- Improvement and effectiveness;
- Organisational & community capacity building;
- Partnership & collaboration

Research projects will make a significant contribution to reform of public services in Scotland and beyond.

In addition to the professional development opportunities through system leadership networking and knowledge exchange the academic component of the programme is organised around small group seminars, and group and individual supervision that will lead to the submission of a written thesis of 30-40,000 words for an MPhil or 70-80,000 for a PhD. In order to fit with the demands of senior public sector professionals the programme will be organised over a minimum of two years part time (five-seven years for those who extended their involvement to doctoral level).

The M.Phil and Ph.D are the highest level post-graduate research qualifications offered by the academy and will differentiate our graduates from other public sector leaders holding a post-graduate taught Master's degree.

For further Information and details about how to apply contact:-

What Works Scotland

- **Professor Chris Chapman:** chris.chapman@glasgow.ac.uk 0141 330 8122
- **Professor Nick Watson:** nicholas.watson@glasgow.ac.uk 0141 330 3916

Scottish Centre for Crime and Justice Research

- **Dr Sarah Armstrong** Sarah.Armstrong@glasgow.ac.uk 0141 330 7715

Details also available on the WWS website: <http://whatworksscotland.ac.uk/>

