

Relevant Resources and Publications

Bland, N, 2017, **Pioneering Collaborative Leadership: A Facilitated Approach to Learning in Action** <http://whatworksscotland.ac.uk/wp-content/uploads/2017/07/PioneeringCollaborativeLeadershipFacilitatingLearninginAction.pdf>

Bland, N, 2016, **Practising Collaborative Leadership: Reflection and Learning from the Enabling Collaborative Leadership Pioneer Programme** <http://whatworksscotland.ac.uk/wp-content/uploads/2016/05/Pioneer-report-publication.pdf>

Chapman et al., (2018) **Teachers leading educational reform through collaborative enquiry in Scotland** in Harris, A and Jones, M (eds) *Teachers leading educational reform: The power of professional learning communities*, London: Routledge

Chapman, C (2016) **Leading autonomous schools: academies, leadership and the self improving school system in England** in Clarke, S and O'Donoghue, T (eds.) *School leadership in diverse contexts*, London: Routledge

Chapman, C (2015) **From one school to many: reflections on the impact and nature of school federations and chains in England.** *Educational Management Administration and Leadership*. 43(1), pp. 46-60. (doi:[10.1177/1741143213494883](https://doi.org/10.1177/1741143213494883))

Chapman, C., and Hadfield, M. (2010) **Supporting the middle tier to engage with school-based networks: change strategies for influencing and cohering.** *Journal of Educational Change*, 11 (3). pp. 221-240. ISSN 1389-2843 (doi:[10.1007/s10833-009-9125-y](https://doi.org/10.1007/s10833-009-9125-y))

Chapman, C and Hadfield, M (2010) **Realising the potential of school-based networks.** *Educational Research*, 52 (3). pp. 309-323. ISSN 0013-1881

Chapman, C Lindsay, G Muijs, D Harris, A Arweck, E and Goodall, J (2010) **Governance, leadership, and management in federations of schools.** *School Effectiveness and School Improvement*, 21 (1). pp. 53-74. ISSN 0924-3453 (doi:[10.1080/09243450903569734](https://doi.org/10.1080/09243450903569734))

Chapman, C and Gunter, H. M (2009) ***Radical Reforms: Reflections on an era of change***, London: Routledge

Chapman, C (2008) **Towards a framework for school-to-school networking in challenging circumstances**, *Educational Research*, Vol. 50, No. 4, pp. 403-420

Chapman, C and Fullan M (2007) **Collaboration and partnership for equitable improvement: Towards a networked learning system?** *School Leadership and Management*, Vol. 27, No. 3, pp. 205-11

Chapman, C (2004) **Leadership in Schools facing Challenging Circumstances**, *London Review of Education*. Vol. 2, No. 2, pp. 95-108

Chapman, C 2018, **Policy briefing: Public service leadership: What works?**

<http://whatworksscotland.ac.uk/wp-content/uploads/2018/08/WWSPolicyBriefingPublicServiceLeadershipWhatWorks.pdf>

Chapman, C 2018, **Public service leadership: Rethinking leadership for collaborative settings** <http://whatworksscotland.ac.uk/wp-content/uploads/2018/09/WWSPolicyBriefingPublicServiceLeadershipRethinkingforCollaboration.pdf>

Chapman, C; van Amersfoort, D; Watson N, 2017, **What Works in Public Service Leadership: Exploring the Potential** <http://whatworksscotland.ac.uk/wp-content/uploads/2017/07/WWSPublicServiceLeadershipExploringThePotential.pdf>

Durose et al. (2016) **Five ways to make a difference: Perceptions of practitioners working in urban neighborhoods**, *Public Administration Review*, 76(4): 576-586.

Escobar, O., F. Garven, C. Harkins, K. Glazik, S. Cameron, & A. Stoddart (2018), '**Participatory budgeting in Scotland: The interplay of public service reform, community empowerment and social justice**', in N. Dias (Ed.), *Hope for democracy: 30 years of participatory budgeting worldwide*, Faro, Portugal: Oficina, pp. 311-336.

Escobar, O., Gibb, K., Kandlik Eltanani, M. and Weakley, S. (2018) **Community Planning Officials Survey: Understanding the everyday work of local participatory governance in Scotland**, Edinburgh: What Works Scotland.

Escobar, O. (2017) Making it official: Participation professionals and the challenge of institutionalizing deliberative democracy, in Bherer, L., Gauthier, M. & Simard, L. (eds.) **The Professionalization of Public Participation**, Rutledge.

Escobar, O. (2015) **Reimagining Community Planning in Scotland: A vision from the Third Sector**, Glasgow: What Works Scotland.

Escobar, O. (2014) **Strengthening local democracy in Scotland: The community councils perspective**, Commission on Strengthening Local Democracy, COSLA.

Escobar, O. (2014) **Strengthening local democracy: The Voluntary Action Scotland perspective**, Commission on Strengthening Local Democracy, COSLA.

Escobar, O. (2014) **Strengthening local democracy in Scotland: The faith perspective**, Commission on Strengthening Local Democracy, COSLA.

Hadfield, M and Chapman, C (2009) **Leading School Based Networks**, London: Routledge,

Henderson, J 2015, **Community Anchors Thinkpiece** <http://whatworksscotland.ac.uk/wp-content/uploads/2015/11/WWSthinkpiece-Community-Anchors-Nov151.pdf>

Henderson, J; Revell, P; Escobar, O, 2018 **Transforming communities? Exploring the roles of community anchor organisations in public service reform, local democracy, community resilience and social change** <http://whatworksscotland.ac.uk/wp-content/uploads/2018/05/WWSExploringTheRolesOfCommunityAnchorOrganisationsInPublicServiceReform.pdf>

Mongon D and Chapman C (2012) **High Leverage Leadership** London: Routledge

Nugent, B. and Escobar, O. (2017) **Fun, Food and Folk - The Centrestage approach to dignified food provision**, Edinburgh: What Works Scotland.

Salokangas, M and Chapman, C (2014) **Exploring governance in two chains of academy schools: a comparative case study.** Educational Management Administration and Leadership, 42 (3). pp. 372-386. ISSN 1741-1432 (doi:[10.1177/1741143214521588](https://doi.org/10.1177/1741143214521588))

Weakley, S. and Escobar, O. (2018), **Community Planning after the Community Empowerment Act**, Edinburgh: What Works Scotland.

WWS BLOGS

June 2018: Third sector leadership – the promise of collective accounts of leadership, <http://whatworksscotland.ac.uk/publications/blog-third-sector-leadership-the-promise-of-collective-accounts-of-leadership/> James Rees, Carol Jacklin-Jarvis and Vita Terry

May 2017, Facilitative Leadership – Involving citizens and communities in local decision-making, <http://whatworksscotland.ac.uk/publications/blog-facilitative-leadership-involving-citizens-and-communities-in-local-decision-making/> Claire Bynner, Oliver Escobar, Wendy Faulkner

November 2015, Community Anchors and Opportunities for Locally-led Public Service Reform, <http://whatworksscotland.ac.uk/publications/blog-community-anchors-and-opportunities-for-locally-led-public-service-reform/> James Henderson

October 2015, Taking A Distributed Perspective to Leading & Managing, <http://whatworksscotland.ac.uk/publications/blog-taking-a-distributed-perspective-to-leading-managing/> Professor James Spillane

WWS SEMINAR OUTPUTS

Leadership, Collaboration and Public Service Reform – What Works? (10th October 2017) <http://whatworksscotland.ac.uk/events/leadership-collaboration-and-public-service-reform-what-works/>